

Human-centred data ethics in practice

Kristofers Kalniņš-Liberis, Data Protection Officer, Debate mentor
kristoferskl@gmail.com; www.linkedin.com/in/kk-l

DO IMPACT, Social Entrepreneurship Association of Latvia
(7/11/2025)

Privacy risks *you may haven't thought of (luckily)* & solutions *you might need*

Kristofers Kalniņš-Liberis, Data Protection Officer, Debate mentor
kristoferskl@gmail.com; www.linkedin.com/in/kk-l

DO IMPACT, Social Entrepreneurship Association of Latvia
(7/11/2025)

Can a shadow be personal data?



Can a shadow be per data?



Data protection by design and by default



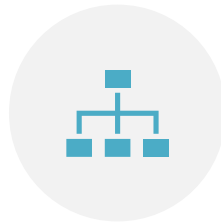
WAY OF THINKING
& WORKING



EASIER TO
IMPLEMENT AT
START THAN TO
DEAL WITH
CONSEQUENCES



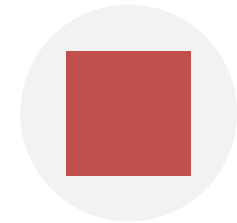
MINIMISING RISKS
TO PEOPLE AND
ORGANISATIONS



SECURITY
(TECHNICAL &
ORGANIZATIONAL)
MEASURES



DOCUMENTING
YOUR
INTENTIONS,
ASSESSING BEST
MODE OF ACTION,
HAVING EVIDENCE



EMPLOYEE
AWARENESS-
RAISING

Legal basis: consent vs agreement: which is better?



Consent if data processing of more casual nature



Agreement if withdrawal of consent can create negative impact or processing more complex and needs more informing

Multiple legal basis for processing activity



General rule: 1 activity = 1
purpose = 1 legal basis



In reality: legal obligation to
process but Company has
freedom to chose HOW to
process



Example: AML obligation to Know
Your Client (KYC) – obligation to
know but documentation and
tools are for you to choose

ePrivacy: age of consent for data processing

From 13 to 16 years old... depends on country



Only for information society services, for example:

Social media,

Online games or
platforms,

E-mail and
messaging
accounts,

Streaming or
learning sites,

E-commerce
accounts

Documents moving outside Controller's place



Risk of intentional un intentional loss and theft



(Better to delete internally than to lose outside)



Suggestion: personal data documents are kept within premises

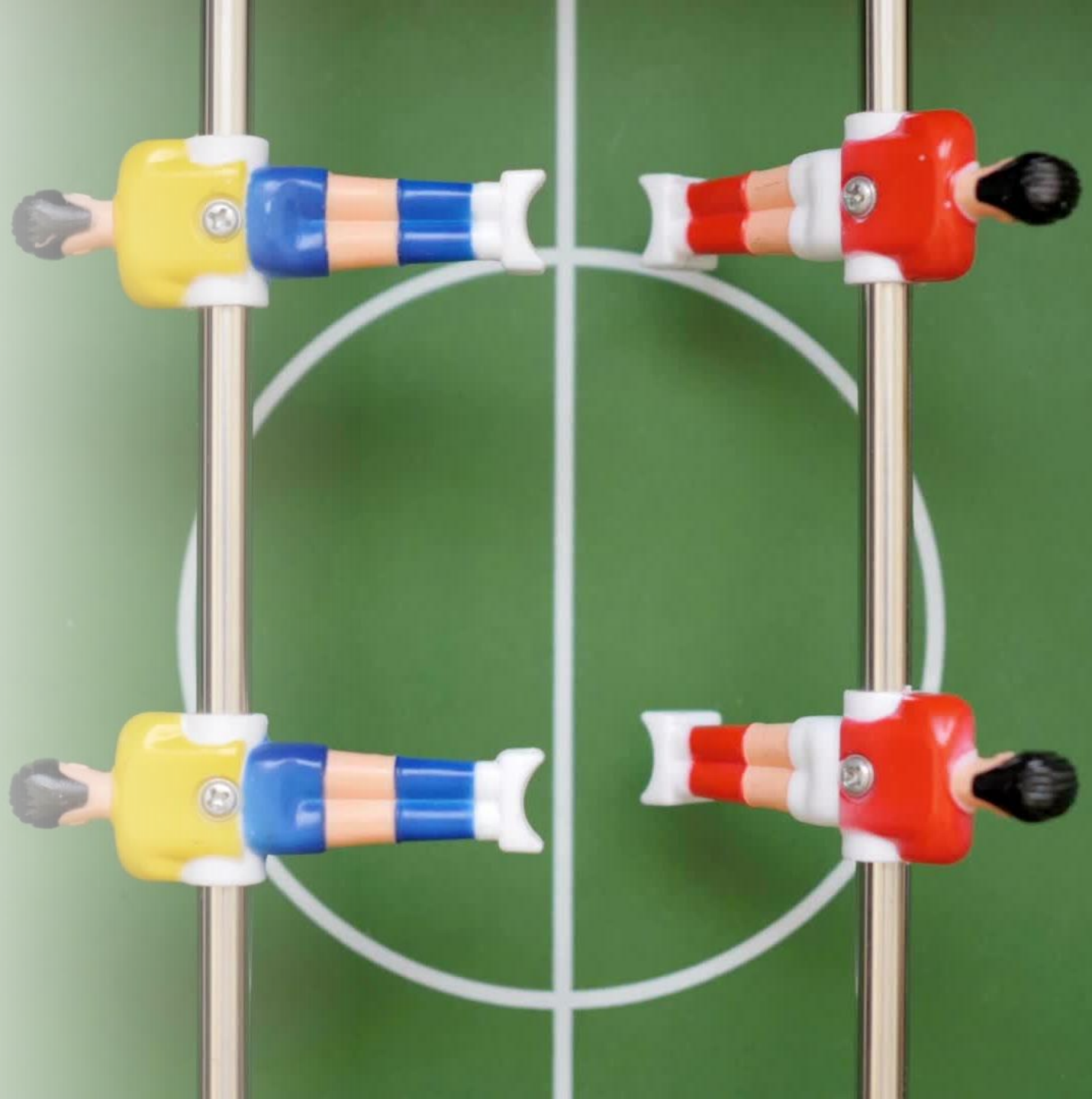
Less is more: data minimisation brings results

- Especially visible in cases of prediction/profiling
- Input – output: real behavior more important than labels



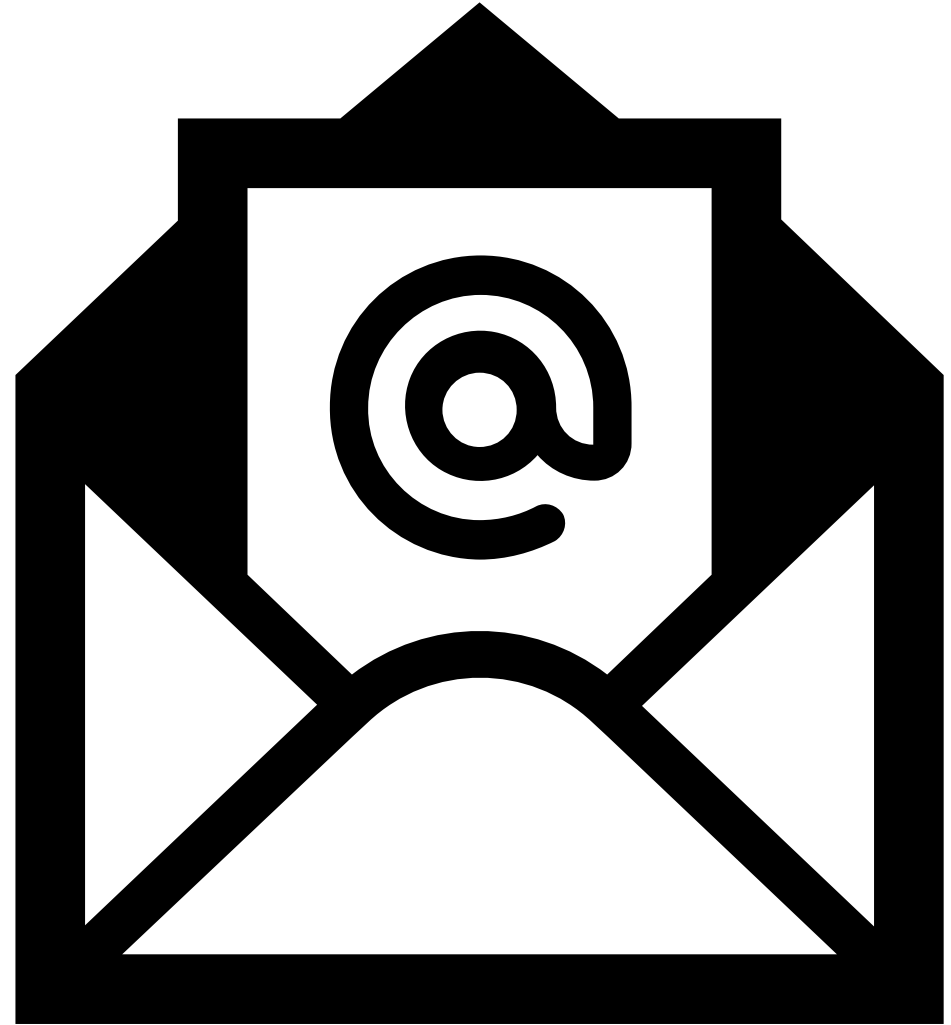
Separate vs Joint Controllers

- If purposes and procedure determined jointly: then Joint-Controllers
- If Controllers have separate purposes or interests: then separate Controllers
- In the context of Public-Private Partnerships: most likely Joint-Controller
- Note: Processors may be Controllers in their own interests (e.g. legal claims, obligations, specific internal security measures)



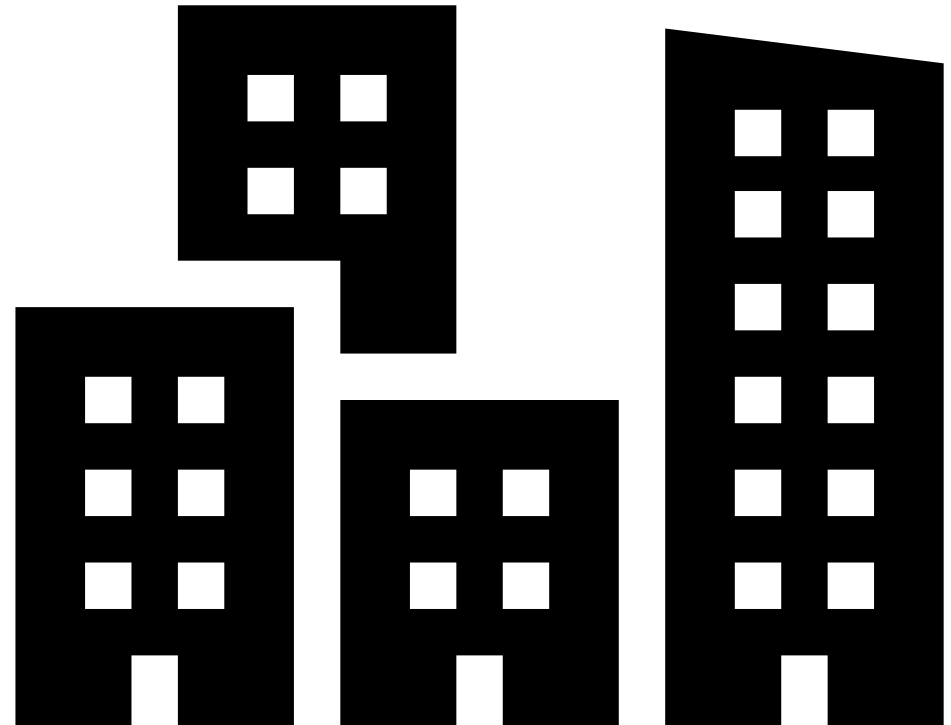
Name.Surname@company.eu: personal data?

- Personal data in any case
- Less protection if information made public or of a public person



Info/Office@company.eu: personal data?

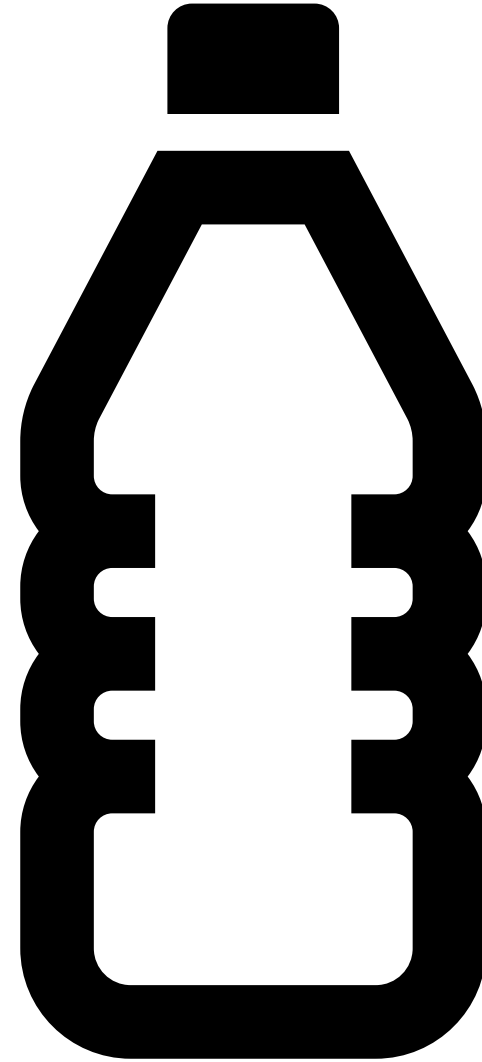
- Not personal data
- Except if recipient of e-mail known




Company transfers
pseudonymized
data to other
company? Is it
personal data?

Depends if recipient can
identify person

Example: bottle-deposit
system providers & retail stores





Data transfer to
third countries:
inevitable. Focus
on information!

Example: large service providers,
social media



Using Company data as evidence by a private employee in personal court – curiosity & emotions



Controller's
purpose vs private
interest



Personal data
breach

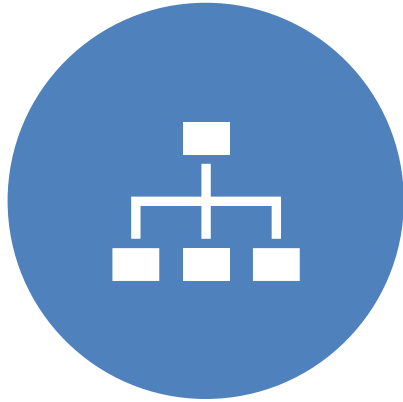


Both private
employee &
company held
liable



A judge cannot
'unsee' evidence,
even if obtained
illegally. Judge can
only add less
value to the
evidence.

Apotheca Estonia: 3,5 million EUR fine



INSUFFICIENT SECURITY
(TECHNICAL & ORGANIZATIONAL)
MEASURES – LINK ENGINEERING



THIRD PERSON ACCESSED 750'000
APOTHECA CLIENT BACKUP DATA
(INCL. PURCHASE HISTORY)



CAN BE USED FOR BLACKMAILING
OR FRAUD

True cost of Artificial intelligence

Data scraping personal data breaches & copyright infringement

Commercial & confidential information sharing


Errors (hallucinations) – small and large

Loss of skills & creativity

AI slop – loss of authenticity and quality

Informing recipients about use of AI

Right not be subject to automated processing. Have human oversight!



AI Chatbot Companions: loneliness, echo chamber psychosis & depression



Recruitment AI: trash in; trash out



amazon

A security camera is mounted on a wall with a brick pattern background. The camera is a dark, dome-shaped device with a lens and several small lights. It is attached to a grey mounting bracket. The text is overlaid on the image, with a white underline under the phrase "other means fail".

Employee monitoring: only
when strictly necessary if
other means fail

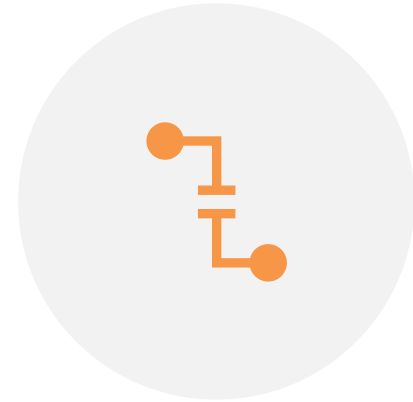
Access rights & data retention: not that hard



PERSON WHO PROCESSES DATA SHOULD HAVE ACCESS ONLY TO WHAT IS NECESSARY – NO SHARED ACCOUNTS OR GENERAL ACCESS



PROCESSING DONE ONLY WHEN NECESSARY FOR THE PURPOSE



DATA DELETION GOES TOGETHER WITH DATA MINIMIZATION – IF NOT NECESSARY FOR A PURPOSE THEN PROCESSING SHOULD BE LIMITED (I.E. LIMITING ACCESS E.G. ARCHIVAL, HISTORICAL PURPOSE)

Cookie policy vs Privacy policy?

- Cookie policy is for website tracking mechanisms (strictly necessary; marketing; analytical etc.) – explaining how and why
- Privacy policy is about all processing activities that relate to person

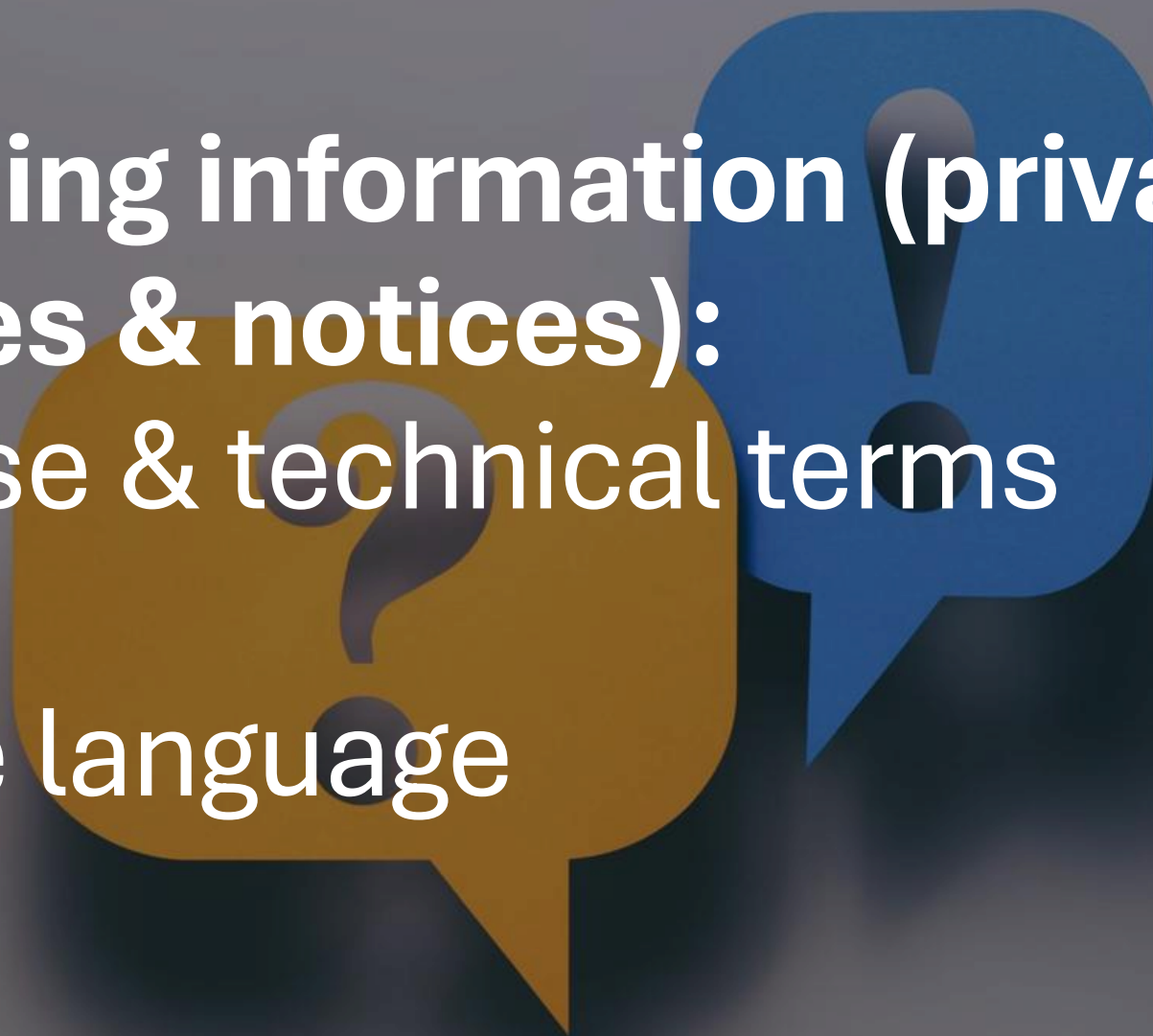


One Privacy policy vs many Privacy policies

- Think about what should be publicly available and internal (e.g. Consumers, Visitors & Business partners vs Employees)
- Dividing information between different types of interaction with Controller



**Providing information (privacy
policies & notices):**
legalese & technical terms
vs
simple language

The background features two large, semi-transparent speech bubbles. The one on the left is brown and contains a white question mark. The one on the right is blue and contains a white exclamation mark. The text is overlaid on these bubbles and the dark grey background.

What privacy and data protection is about?



Respecting peoples' interests and preferences



Informing people in a transparent manner



Documenting your processes and evidence



Having control of procedures and security



Knowing what you do and why



Giving people rights to know, to influence, and to withdraw



You can both be a Controller and a Data subject

Practical session of yesterday

Kristofers answers

Scenario 1: Member Data Management

Your organisation collects personal details from members, including contact info, skills, service info, and participation history. A new staff member suggests creating a shared Excel file to easily track members and share it with volunteers or other stakeholders outside of the organisation.

Security & Privacy:

- Is it safe to store and share member data this way? Why or why not?
- What measures would you put in place to protect privacy?

Policies & Guidelines:

- What internal rules or policies should guide access to this data?
- Who should be allowed to see or edit it?

Ethical Considerations:

- Are there ethical concerns about sharing member data with volunteers or external stakeholders?

Relevance to Your Organisation:

- Could a similar situation happen at your organisation?
- How would you currently handle it? Would your approach change after this discussion?

Scenario 2: Digital Tools for Impact Tracking

You start using a mobile app to track beneficiaries' progress in a social programme. The app requires collecting sensitive health or financial data. Some participants are uncomfortable sharing this digitally.

Consent & Privacy:

- How would you ensure participants give informed consent to share their data?
- How do you respect participants' comfort levels with digital data collection?

Data Security:

- What measures can you put in place to protect sensitive information collected by the app?

Ethical Considerations:

- What ethical concerns arise when using digital tools to collect personal or sensitive data?

Relevance to Your Organisation:

- Could a similar situation happen in your organisation?
- How do you currently handle digital data collection, and would you change anything after this discussion?

Scenario 3: Beneficiary Information Sharing

Your organisation partners with other NGOs. A partner asks for detailed beneficiary data to coordinate services. You're unsure which information can be shared.

Data Sharing:

- What information can you ethically and legally share with partners?
- What guidelines or rules should determine what is shared?

Privacy vs. Collaboration:

- How do you balance the benefits of collaboration with the need to protect beneficiaries' privacy?

Policies & Procedures:

- Would your organisation need policies or agreements for data sharing? What might they include?

Relevance to Your Organisation:

- Could a similar situation happen in your organisation?
- How would you currently handle it, and would you change anything after this discussion?

Scenario 4: Using Photos for Promotion

You want to showcase your programmes on social media. Volunteers suggest posting photos of beneficiaries participating in workshops. Some beneficiaries might not want their images online.

Consent:

- How would you obtain informed consent from beneficiaries before using their photos?
- What information should you provide to ensure consent is truly informed?

Privacy & Alternatives:

- What alternatives exist to using identifiable images (e.g., illustrations, silhouettes, group photos without faces)?

Ethical Considerations:

- What ethical concerns arise when posting photos of beneficiaries online?

Relevance to Your Organisation:

- Could a similar situation happen in your organisation?
- How do you currently handle photos for promotion, and would you change anything after this discussion?

Scenario 5: Data Retention and Deletion

Your organisation has collected data from participants over the past 10 years. Some files are outdated, but staff are unsure whether to delete them or keep them “just in case.”

Data Retention:

- How long should different types of data be stored?
- What criteria would you use to decide whether to keep, delete, or anonymize data?

Privacy & Security:

- What risks exist if old or outdated data is kept unnecessarily?
- How can you mitigate these risks?

Policies & Procedures:

- Should your organisation have formal rules for data retention and deletion? What might they include?

Relevance to Your Organisation:

- Could a similar situation happen in your organisation?
- How would you handle it currently, and would you change anything after this discussion?

Stay safe and ethical!

Time for questions.

Kristofers Kalniņš-Liberis, Data Protection Officer

kristoferskl@gmail.com; www.linkedin.com/in/kk-l. Feel free to reach out.